

Item 9 –
Winter Risks

Winter Risks

Corporate Risk Profile

Cabinet

21 September 2020

Corporate Risk Profile – Winter Risks

| Risk Title | Current rating |
|--|----------------|
| CRR0050: CBRNe incidents, communicable diseases and incidents with a public health implication – Coronavirus response and Recovery | High (25) |
| CRR0004: Simultaneous Emergency Response, Recovery and Resilience | High (25) |
| CRR0042: Post-Transition border systems, infrastructure and regulatory arrangements | High (20) |

Corporate Risk Profile – Risks pertinent in the coming months (1)

| Risk title | Current rating |
|--|----------------|
| CRR0007: Resourcing implications arising from Children's Services demand | High (20) |
| CRR0001: Safeguarding – protecting vulnerable children | High (20) |
| CRR0022: Suitable accommodation and funding for Unaccompanied Asylum-Seeking Children (UASC) | High (20) |
| CRR0006: Resourcing implications arising from increasing complex adult social care demand | High (20) |
| CRR0002: Safeguarding – protecting vulnerable adults | High (20) |
| CRR0015: Managing and working with the social care market | High (25) |

Corporate Risk Profile – Risks pertinent in the coming months (2)

| Risk title | Current rating |
|--|----------------|
| CRR0009: Future financial and operating environment for Local Government | High (25) |
| CRR0003: Securing resources to aid economic recovery and enabling infrastructure | High (20) |
| CRR0014: Cyber attack threats and their implications | High (25) |
| CRR0049: Fraud and Error | High (16) |

Corporate Risk Profile – Other Significant Risks

| Risk title | Current rating |
|--|----------------|
| CRR0016: Delivery of new school places is constrained by Basic Need allocation and the Education and Skills Funding Agency | High (20) |
| CRR0044: High Needs Funding Shortfall | High (20) |
| CRR0047: Adequacy of support for children with Special Educational Needs and Disabilities (SEND) | High (20) |
| CRR0039: Information Governance | High (20) |
| CRR0040: Financial, Governance and Service Delivery risks associated with KCC's Local Authority Trading Companies | High (20) |
| CRR0048: Maintenance and modernisation of KCC Estate | High (16) |

Other Corporate Risks

| Risk Title | Current Rating |
|---|----------------|
| CRR0051: Maintaining or improving workforce health, wellbeing and productivity throughout Coronavirus response and recovery | Medium (12) |
| CRR0005: Development of Integrated Care System / Integrated Care Partnerships in Kent and Medway NHS system | Medium (12) |
| CRR0045: Effectiveness of governance within a Member-led authority | TBC |

Summary and Next Steps

- All risks have 'Target' residual ratings set as we aim to reduce the risks from current levels.
- We are drawing on lessons learned so far from Covid-19 response.
- Review of specific "Winter Risks" outlined, including mitigations and consideration of potential cumulative impacts.
- Refresh of broader corporate risk profile in late autumn with CMT and Cabinet Members

Public Health threats of Winter

Allison Duggal
Deputy Director of Public Health

Public Health threats of Winter 2020

- **COVID-19**
 - National upswing in cases, mirrored in southeast, and thought to continue through winter months as people congregate in doors.
 - Testing capacity for COVID-19 nationally a risk as schools return.
- **Influenza**
 - Mitigation to avoid the COVID-19/Influenza double is the largest influenza vaccine campaign ever over Sept/Oct/Nov...all at risk groups, all children up to and including year 7 plus in second tranche; all people over 50.
- Other general winter viruses such as RSV and Norovirus which increase in prevalence (respiratory syncytial virus)
- **Winter**
 - Drop in temperature have significant effect on health, the ill effects from cold homes for example are seen when outdoor temperatures drop to around 5-8C.
- **EU Exit**
 - Driver welfare and periods of cold that are COVID-19 compliant will also prevent additional issues on top of ongoing management of the Pandemic.

Transition and Winter weather risks

Barbara Cooper

Corporate Director – Growth, Environment & Transport

Transition Risks

- Exports checks only from 1st January
– import checks from 1st July
- Levels of traffic disruption primarily dependent upon levels of border readiness – communications key
- Multi agency KRF working with HMG on a revised traffic management plan for Kent
- Exercising, testing and refining
- Compliance and enforcement

Transition & Winter Weather Risks

- Revised winter service policy agreed ETCC 15th September – little change in fundamentals.
- Forecasting above average chance of bad weather this autumn/winter
- KRF agreed a single command and control for all emergencies
- KCC staff involved in Strategic/tactical/task and finish groups as appropriate

KCC Planning

- Continue to build on foundations already in place such as Corporate Resilience Group, situation reports and reviewing and updating service level Business Continuity Plans
- Sharing of 'lessons learned' as identified
- Resourcing – submitted funding ask of £1.6m to MHCLG for KRF (includes some funding for KCC eg communications/contact centre)
- Member reporting - Cabinet, member briefings ahead of January and to agree reporting rhythms